

## Decision analysis (chapter 22)

### Slide 1

- Steps of Bayesian decision analysis
  - decision or action
  - outcome and its distribution
  - utility or cost function
  - distribution of utility given decision
  - expected utility
  - maximization of expected utility
- Simple decision analysis calculation
  - similar to examples in chapter 22.3 or exercises 22.1

## Example – medical decision making

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- Observations on population with some acute disease
  - 30-day mortality  $y_i$
  - $p$  measurements  $(x_{i1}, \dots, x_{ip})$  which might help to predict mortality
- Goal is to predict the probability of death for a patient
  - different costs for the measurements
  - limited amount of money
  - estimate the goodness of predictions
  - which measurements should be made?

## Example – medical decision making

- Draper & Fouskakis analyse pneumonia
    - 30-day mortality  $y_i$
    - 2500 patients
    - measurement cost consists mainly of personnel costs
    - costs for outcomes given decisions were based on discussion with health care specialists
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- sensitivity analysis for cost estimates was also made
  - Result
    - choosing the most useful measurements could save about US\$8 per patient

## Bayesian decision analysis

- Decisions  $d$ 
    - sometimes called actions  $a$
  - Potential consequences  $x$ 
    - $x$  is nominal, ordinal, real, scalar, vector, . . .
  - Probability distributions of consequences given decisions  $p(x|d)$ 
    - in decision making the decisions are controlled, and thus  $p(d)$  does not exist
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- Utility function  $U(x)$  maps consequence to real value
    - e.g. euro or expected life time
    - sometimes term cost or loss used instead
  - Expected utility  $E[U(x)|d] = \int U(x)p(x|d)dx$
  - Choose decision  $d^*$ , which maximizes the expected utility

$$d^* = \arg \max_d E[U(x)|d]$$

## Distribution of the utility and the expected utility

- In theory optimal rational decision is based on the expected utility (expectation of the distribution of the utility)
- The distribution of the utility can be, however, used in sensitivity analysis
- When examining the distribution of the utility, it may be found out that the utility function used was not appropriate

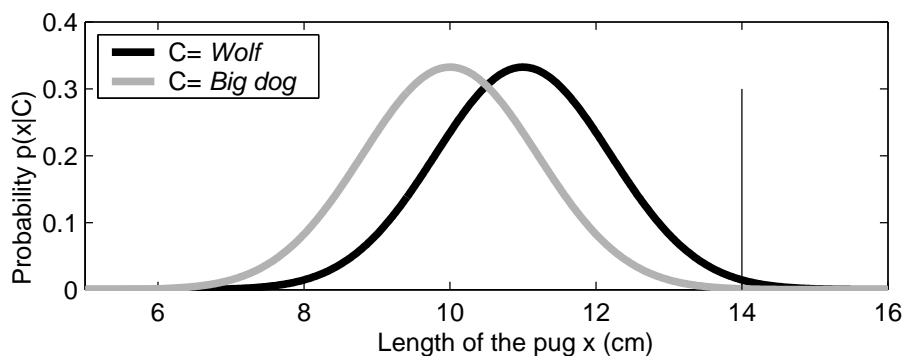
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- Eg: utility is money
  - expectation may be positive, but distribution may indicate chance of very large loss, which might lead to a loss of home, for example
  - if the uncertainty presented by the distribution would affect the decision, the original utility function is imperfect
  - utility function should include the cost of uncertainty and, eg. costs related to losing home

## Example: 2 choices

- Peter is going to pick berries in the forest, but on the way notices a pug, which might be made by a dog or a wolf
- Peter measures the pug to be 14 cm and goes home to check his Encyclopedia of animals for statisticians for reference on paw sizes of dogs and wolves

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- Based on his encyclopedia, probability of a wolf is 0.92 (compared to a dog)

### Example: 2 choices

- Peter also assumes that there are a hundred times more free running dogs, than wolves in the area, ie. *a priori* probability for a wolf is about 1%.
- Likelihoods and posterior probabilities

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Class	Likelihood	Posterior probability
Wolf	0.92	0.10
Big dog	0.08	0.90

- Probability of a wolf is 0.10

### Example: 2 choices

- Peter considers his options
- If Peter stays home he don't get berries
- If Peter goes to forest and it's a dog pug he gets berries
- If Peter goes to forest and it's a wolf pug, he may get eaten by the wolf

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Action $d$	Class	
	Wolf	Dog
Stay home	1	1
Go pick berries	1000	0

Loss  $U(x)$

Action $d$	Conditional loss
	$E[U(x) d]$
Stay home	1
Go pick berries	100

Losses for actions

### Example: 2 choices

- Maximum likelihood classification is a wolf
- Maximum a posteriori classification is a dog
- Minimum loss decision is to stay home
  - cost of being eaten by wolf is big
- Example illustrates that also events with low probability need to be included in the final decision making if they have large costs

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### Example: many choices

- Prof. Gelman has a jar of quarter dollars
  - first a line is drawn on the jar, and the jar is filled with coins up to the line, and thus number of coins in the jar is unknown
  - Prof. Gelman does not himself know the number of coins
  - Prof. Gelman offers the class the chance to win the all coins in the jar, if the class guesses the number of coins correctly

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- Esim9\_1.m

## Expected utility and utility function for money?

- Utility function for money is not usually linear  
for example:
  - certainly 0€ or 50% chance of getting a million and 50% chance of losing a million (not many have the possibility to pay the loss)
  - certainly 0€ or 50% chance of getting 1.1 million and 50% chance of losing a million (expected utility is positive, but the risk is big)
  - pay certainly 0.48€ or play one line of lotto  
(over ten million lines of lotto played in Finland every week)
  - insurance vs. no insurance  
(expected utility of insurance is negative)

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## Difficulties in selection utility function

- People are not good at estimating probabilities, especially very small probabilities
- Fear of uncertainty ie. risk aversion is difficult to formalize
- Cost of uncertainty is difficult to formalize
- It is difficult to estimate benefits and costs eg. in health care
  - what diseases should be treated and with how large cost?
  - utility for a person is her and her close ones good health
  - utility for a doctor might include bonus for how saving money
- What is the cost of polluted environment and global warming
- Often final decision making is politics

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## Multistage decision making (ch 22.3)

- 95 year old with a tumor, which is malignant with 90% probability
- Based on statistics
  - life expectancy is 34.8mo if no cancer
  - life expectancy is 16.7mo if cancer and radiotherapy
  - there is 35% chance of death in surgery, but if survives, life expectancy is 20.3mo
  - life expectancy is 5.6mo if cancer and no treatment
- Which treatment should be chosen?

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## Multistage decision making

- Which treatment should be chosen?
  - estimate quality-adjusted life expectancy
  - subtract one month due to treatment-caused discomfort
- Quality-adjusted life expectancy
  - Radiotherapy:  $0.9 \cdot 16.7 + 0.1 \cdot 34.8 = 17.5\text{mo}$
  - Surgery:  $0.35 \cdot 0 + 0.65 \cdot (0.9 \cdot 20.3 + 0.1 \cdot 34.8 - 1) = 13.5\text{mo}$
  - No treatment:  $0.9 \cdot 5.6 + 0.1 \cdot 34.8 = 8.5\text{mo}$

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## Multistage decision making

- Optional test, bronchoscopy
  - 70% pr. of detecting the cancer, if malignant
  - 2% pr. of detecting the cancer, if non-malignant
  - 5% pr. that patient dies due to complications
- Is it worth making the additional test?
  - Bayes rule is used to update probabilities
  - in this case, using updated probabilities, decision would be same, and bronchoscopy should not be made

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## Price of an additional life month

- What if the price of the treatments would be included?
  - price for an additional life month for 95-year-old
  - price for an additional life month for 45-year-old
  - price for an additional life month for 5-year-old
- Decision analysis can help answering these, but final answer is politics

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## Decision making in design of experiment

- What kind of experiment would provide maximum information
  - choose optimal value for  $x_{n+1}$
- Ex 22.2
  - assume that in bioassay posterior accuracy is not enough to decide toxicity class
  - choose optimal dose, which reduces the posterior variance of LD50 as much as possible?
    - this way less animals needed
  - to simplify, in exercise, you may use same dose levels as in book

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## Decision making in design of experiment

- Ex 22.2
  - for each dose compute utilities for consequences, i.e. how much posterior variance changes if
    - animal dies
    - animal does not die
  - for each dose compute the probabilities of consequences
    - animal dies
    - animal does not die
  - combine these to get expected utility (expected reduction in posterior variance)

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